Results for the six months ended 30 June 2014

Tuesday, 22 July 2014



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Overview

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Overview – strong results in a competitive market

- Profit before income tax of \$132.9m (2013 profit: \$82.3m)
- Gross written premiums increased 1% to \$1,077.7m (2013: \$1,066.7m)
- Combined ratio 90% (2013: 89%)
- Rate change on renewal business -1% (2013: 1%)
- Prior year reserve releases of \$72.9m (2013: \$60.8m)
- Investment return of \$46.8m (2013: \$0.3m)
- Annualised return on equity of 17% (2013: 12%)
- Interim dividend up 7% to 3.1p



Business update

- Continue to achieve rate increases in specialty lines
- Rates on short tail lines of business under pressure
- More profitable opportunities in small business lines
- Continued expansion in the US
- Continue to attract good people
 - o **Property**
 - o Terrorism
 - Surety reinsurance
 - Senior Investment Officer



Financials

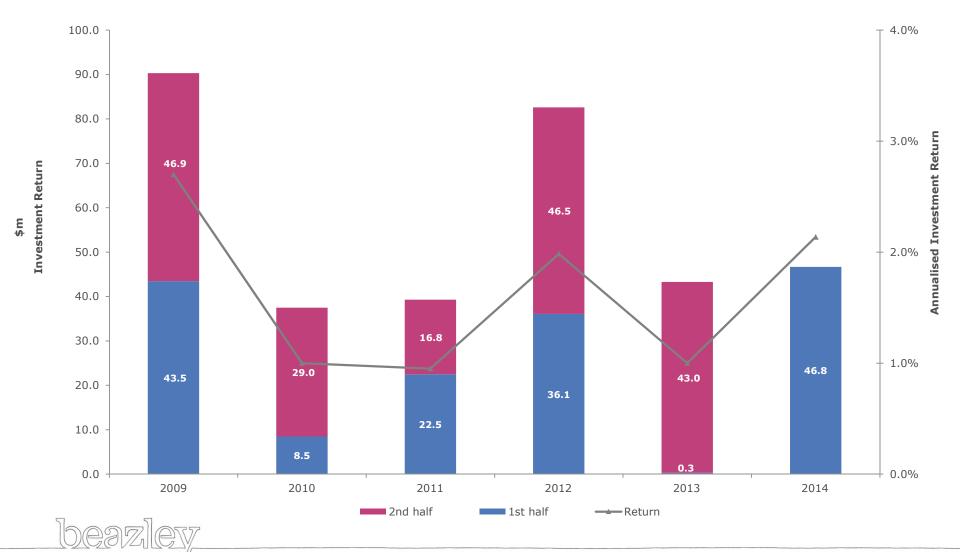
Six months financial performance

	6 months ended 30 June 2014	6 months ended 30 June 2013	% increase
Gross written premiums (\$m)	1,077.7	1,066.7	1%
Net written premiums (\$m)*	889.2	758.0	17%
Net earned premiums (\$m)	804.5	758.8	6%
Profit before tax (\$m)	132.9	82.3	61%
Earnings per share (pence)	13.5	9.3	
Dividend per share (pence)	3.1	2.9	
Net assets per share (pence)	146.0	152.0	
Net tangible assets per share (pence)	135.4	138.0	

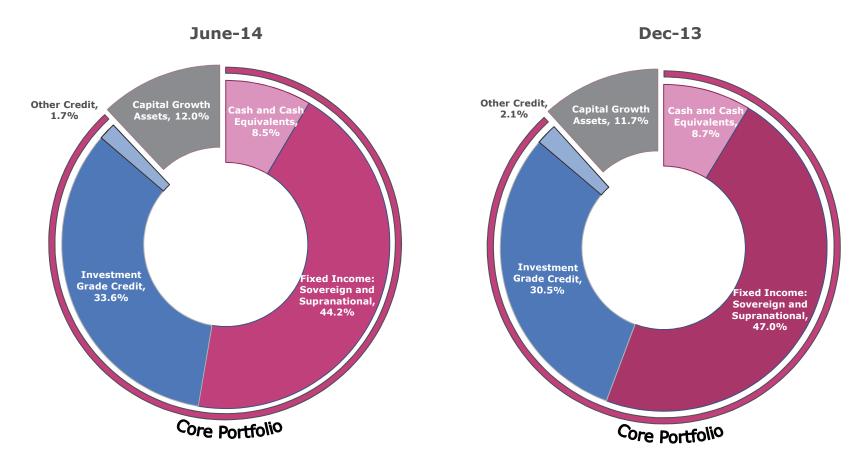
^{* 2014} net written premiums includes \$120m benefit from timing of proportional written premiums ceded to reinsurers compared to 2013. Underlying growth in net written premiums is 2%. The timing difference has no impact on net earned premium in the period and will not impact full year net written premiums.



On track to deliver a 2% return in 2014

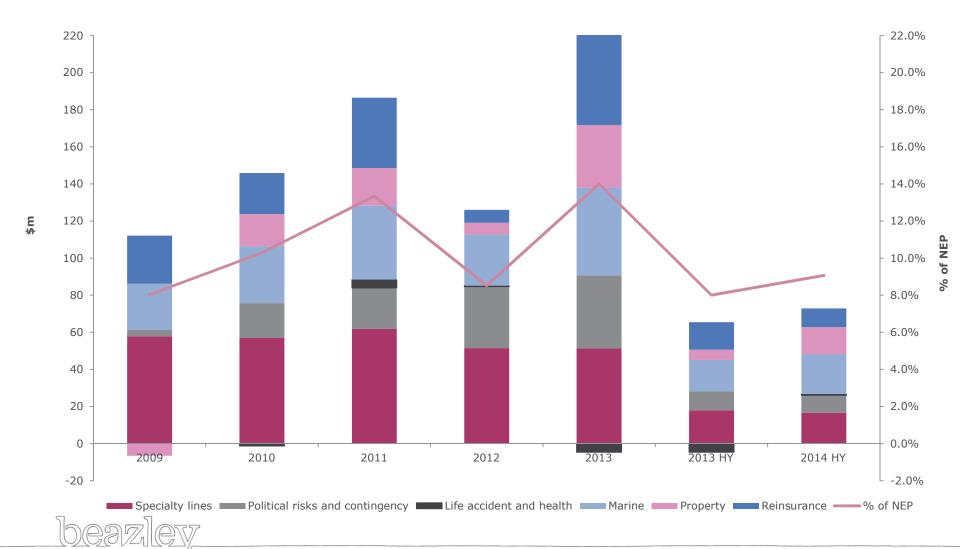


No material changes to the portfolio

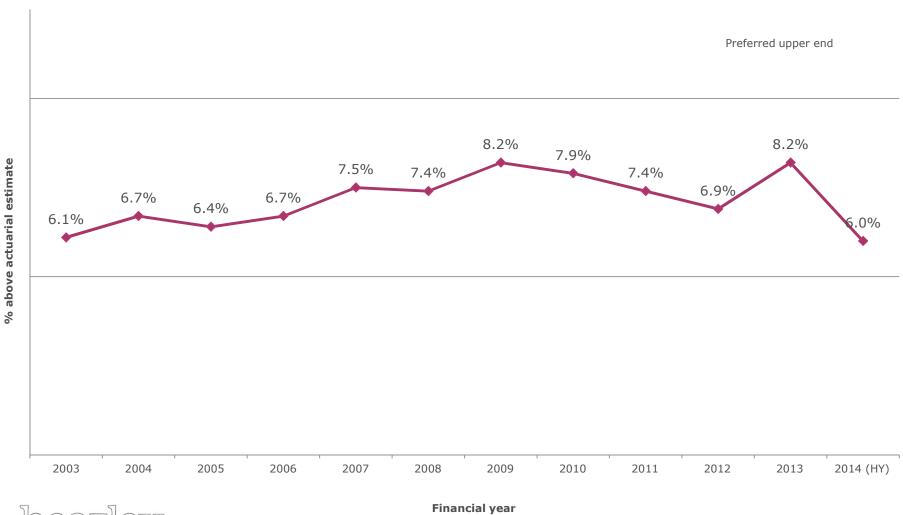




Prior year reserve releases remain stable



Whole account reserve strength within our target range



Financial commentary

Robust surplus capital position – revised disclosure at year end

• Restructuring of investment management on track – completion 30 September 2014

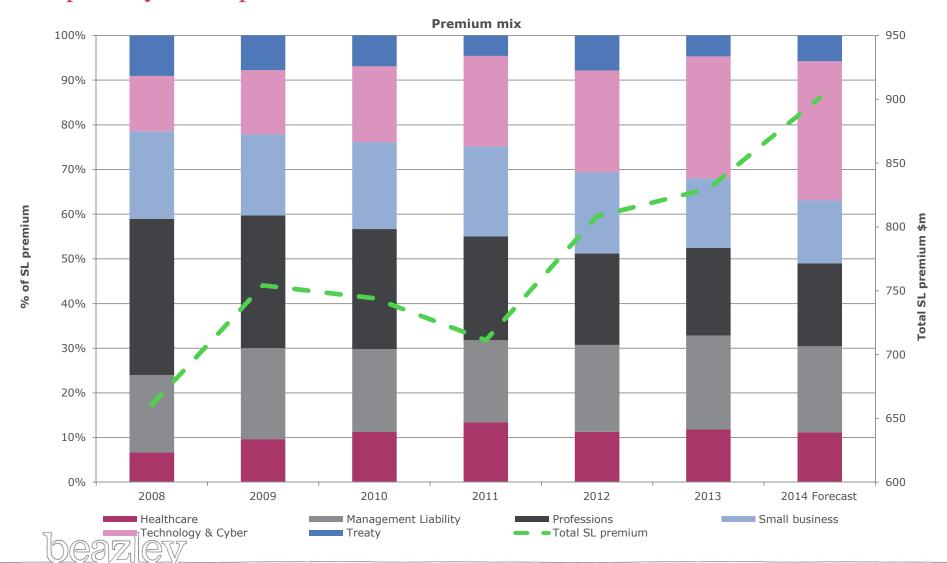
• SII on track for 1 January 2016 go live



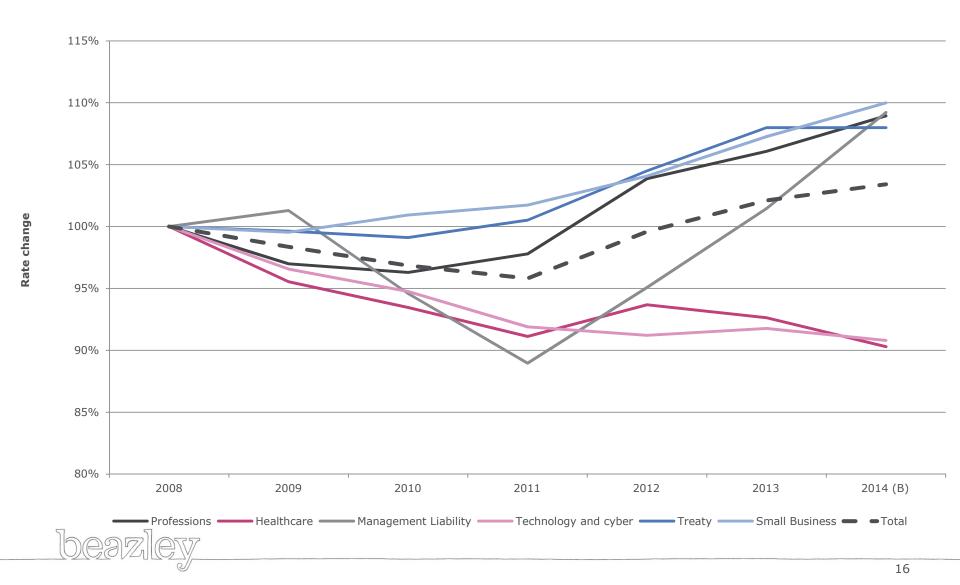
In Focus – Specialty Lines and the US



Specialty Lines portfolio since 2008



2008 to 2014 rate change by product



Specialty Lines – business update

- Continue to achieve positive rate increase
- Positive about US economy
- Growth in US
- Focus on growth areas and new business
 - o Cyber
 - Environmental
 - Miscellaneous medical
 - o Crime
- Opening loss ratio for 2014 reverting to pre-recession levels
- Leveraging the different strengths of our Lloyd's & US platforms



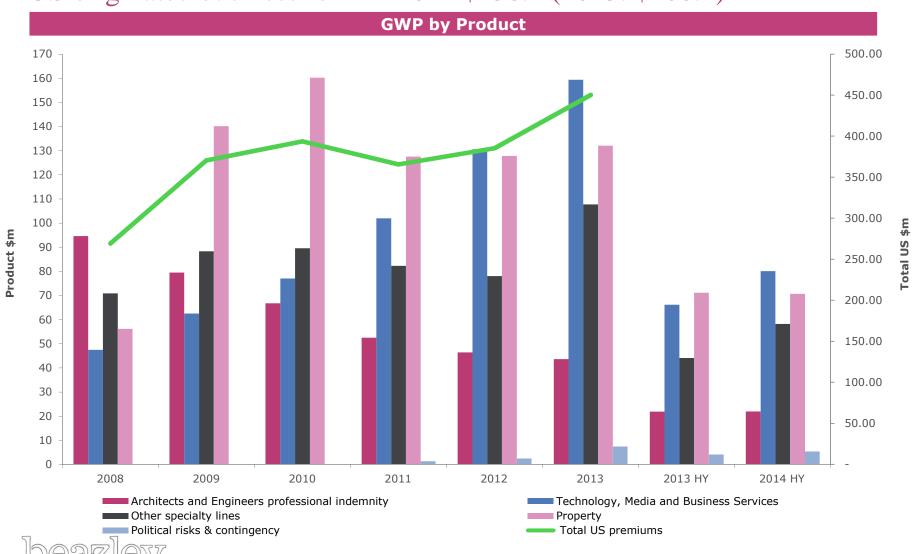
Priorities for the US in 2014 - 15

- Distribution
 - Coordination
 - o Concentration
 - Definition
- Product development
 - Differentiation
 - Prioritisation
 - o Project management
 - Full life cycle cost recognition

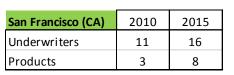
- Underwriting process
 - Standardisation and simplification
 - Leverage the system
 - Invest in automation
- Footprint
 - o 6 key hubs
 - o Core products in each hub
 - Dovetail with distribution strategy



US originated business for HY 2014 \$238.2 (2013: \$208.1)



US footprint – 2010 - 2015



Minneapolis (MN)	2010	2015
Underwriters	0	2
Products	0	1

Chicago (IL)
Underwriters

Products

			Boston (MA)	2010	2015	ı
		Underwriters	9	4	ı	
			Products	2	3	ı
	2010	2015				l

Farmington (CT)	2010	2015
Underwriters	7	4
Products	4	2



2010	2015
0	7
0	6
	2010 0 0

Miami (FL)	2010	2015
Underwriters	0	1
Products	0	1

19

21

No. of the contract of the con		
New York (NY)	2010	2015
Underwriters	15	21
Products	5	8

Philadelphia (PA)	2010	2015
Underwriters	10	13
Products	4	6

Atlanta (GA)	2010	2015
Underwriters	11	20
Products	3	9

 Total
 2010
 2015

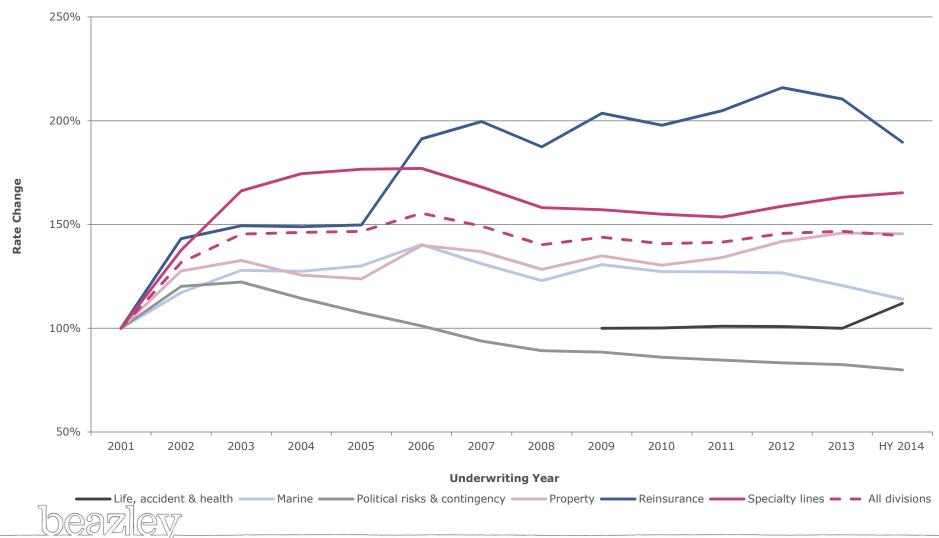
 Underwriters
 84
 115

 Av. Products Per Office
 2.6
 5.3

The Outlook



Cumulative rate change since 2001



Outlook

- Competition remains intense
 - Growth in premium and profit will be challenging in the current environment
 - Rate pressure, particularly on short tail catastrophe exposed lines
 - We see more attractive opportunities in small business lines
- Continued focus on growth from US operations which are 10 years old this year
- We are expecting to achieve moderate growth in 2014
- Continuing focus on profitable, disciplined underwriting across a diverse portfolio.



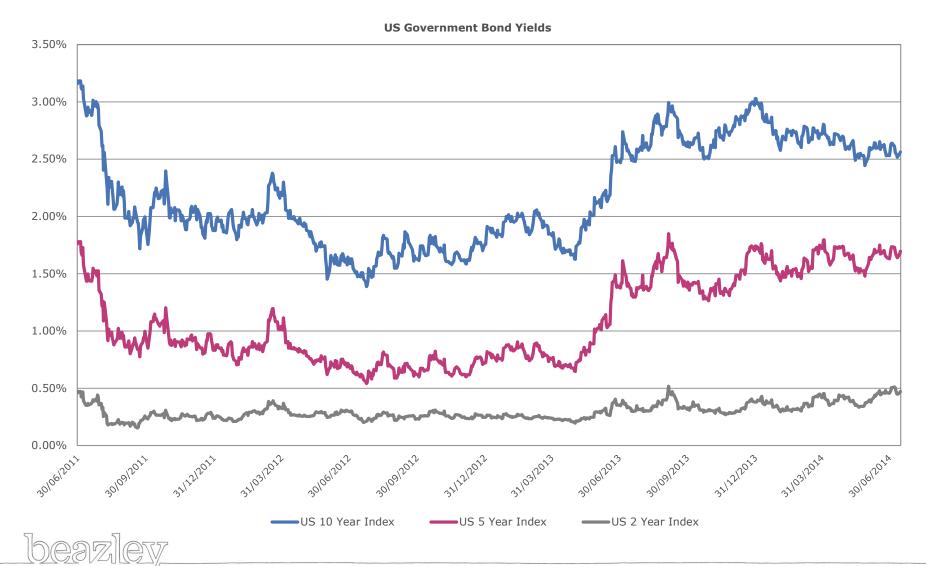
Any questions?



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Appendix

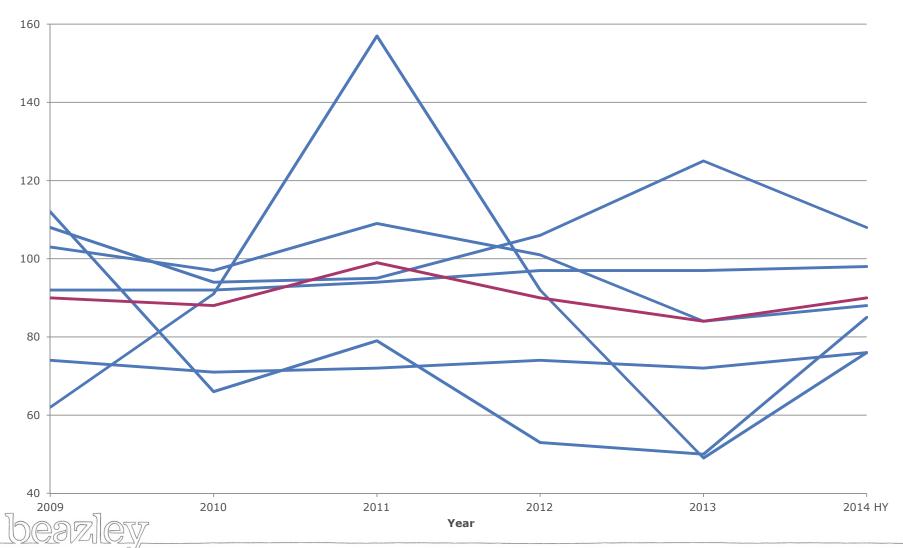
US interest rates



Specialty lines incurred claims remain in line with expectations



Diversified portfolio achieves consistent combined ratio through market cycles



Life, accident & health

	2014	2013	
Gross premiums written (\$m)	81.5	56.4	
Net premiums written (\$m)	62.9	39.0	Significant rate increase
Net earned premiums (\$m)	42.9	45.4	 Improved claims and combined ratios
Claims ratio	62%	76%	
Rate change on renewals	12%	(1%)	
Percentage of business led	77 %	78%	



Marine

	2014	2013	
Gross premiums written (\$m)	196.7	197.1	
Net premiums written (\$m)	163.1	165.2	Combined ratio of 76% (2013: 79%)
Net earned premiums (\$m)	143.9	131.5	
			 Prior year reserve releases of \$21.3m (2013: \$17.0m)
Claims ratio	36%	43%	
Rate change on renewals	(5%)	(2%)	 Rate reduction of -5%
Percentage of business led	42%	44%	



Political risks and contingency

	2014	2013	
Gross premiums written (\$m)	60.4	63.3	
Net premiums written (\$m)	47.7	46.0	 Reduction in gross premium driven by increased rate pressure
Net earned premiums (\$m)	42.8	46.3	·
			 Combined ratio of 85% (2013: 76%)
Claims ratio	35%	33%	(2013: 7070)
Rate change on renewals	(3%)	(1%)	• Prior year reserve releases of \$9.4m (2013: \$10.2m)
Percentage of business led	74%	74%	



Property

	2014	2013	
Gross premiums written (\$m)	190.7	199.0	
Net premiums written (\$m)	151.8	130.1	 Prior year releases of \$14.8m (2013: \$5.5m)
Net earned premiums (\$m)	145.9	150.2	
			 Combined ratio of 88% (2013: 91%)
Claims ratio	47%	52%	
Rate change on renewals	-	3%	
Percentage of business led	69%	71%	



Reinsurance

	2014	2013	
Gross premiums written (\$m)	163.1	170.3	
Net premiums written (\$m)	124.8	121.1	 Significant downward pressure on rates
Net earned premiums (\$m)	80.1	70.8	
			 Prior year reserve releases of \$10.1m (2013: \$14.9m)
Claims ratio	45%	24%	
Rate change on renewals	(10%)	(1%)	
Percentage of business led	43%	41%	



Specialty lines

	2014	2013	
Gross premiums written (\$m)	385.3	380.6	
Net premiums written (\$m)	338.9	256.6	 1% growth in gross premiums written
Net earned premiums (\$m)	348.9	314.6	
			• 1% rate increase on renewal business
Claims ratio	61%	62%	
Rate change on renewals	1%	4%	 Prior year reserve releases of \$16.6m (2013: \$17.9m)
Percentage of business led	95%	95%	

